



THE PRESIDENCY



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Development of Public Private Partnership Investment Catalogue and Development of Sector Focused Road Map





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Acronyms and Meaning

AFN	Armed Forces of Nigeria
AIIC	Abuja Infrastructure Investment Centre
AIS	Agricultural Integrated Scheme
ALC	Aviation Leasing Company
ASM	Artisanal and Small-Scale Mining
AUC	African Union Commission
BASA	Bilateral Air Service Agreements
BHCPF	Basic Health Care Provision Fund
BOA	Bank of Agriculture
BOOT	Build, Own, Operate and Transfer
CAC	Corporate Affairs Commission
CAPEX	Capital Expenditure
CBN	Central Bank of Nigeria
CCHT	Culture, Creative, Hospitality, and Tourism
CIMIC	Civil-Military Cooperation
COREN	Council and Regulation of Engineering of Nigeria
CRSG	cross-river state government
DFID	Department for International Development
DFIs	Development Finance Institutions
DisCos	Distribution Companies
DPRS	Department of Planning, Research, and Statistics
EEG	Export Expansion Grant
EEl	Energizing Economics Initiatives
EGDI	E-Government Development Index
EIA	Environmental Impact Assessments
EMIS	Education Management and Information System
EoDB	Ease of doing business
EPSRA	Electric Power Sector Reform
ERGP	Economic Recovery and Growth Plan
ESP	Economic Sustainability Plan
FAAN	Federal Airports Authority of Nigeria
FCT	Federal Capital Territory
FCTA	Federal Capital Territory Administration
FDI	Foreign Direct Investment
FEC	Federal Executive Council
FGN	Federal Government of Nigeria
FHA	Federal Housing Authority
FIRS	Federal Inland Revenue Service
FMARD	Federal Ministry of Agriculture and Rural Development
FMBN	Federal Mortgage Bank of Nigeria





FMDQ	Financial Market Dealer Quotation
FMHADMSD	Federal Ministry of Humanitarian Affairs, Disaster Management and Social Development
FMLP	Federal Ministry of Labour & Productivity
FMoH	Federal Ministry of Health
FMoT	Federal ministry of Transportation
FMPW&H	Federal Ministry of Power, Works and Housing
FMYSD	Federal Ministry of Youths and Sports Development
FPI	Foreign Portfolio Investment
GCI	Global Competitiveness Index
GDP	Gross Domestic Product
GenCos	Generating Companies
GIFMIS	Government Integrated Financial Management Information System
GMPC	General Multi-Purpose Cards
GOEs	Government-Owned Enterprises
GPPs	Gas Processing Plants
GSM	Global System for Mobile communication
HPP	Hydropower project
IASA	International Aviation Safety Assessment
ICDs	Inland Container Depots
ICRC	Infrastructure Concession and Regulatory Commission
ICT	Information and Communication Technology
IDC	Industrial development Clusters
IDPs	Internally Displaced Persons
ILO	International Labour Organization
IMAS	Inter-connected Mini-Grid acceleration scheme
IMO	International Maritime Organization
INDC	Intended Nationally Determined Contribution
InfraCo	Infrastructure Corporation of Nigeria
IOM	International Organization for Migration
IPP	Independent Power Plant
IPPIS	Integrated Payroll and Personnel Information System
ISPs	Internet service providers
kV	kilo-volts
LPLEL	Lekki Port LFTZ Enterprise Limited
LV	low voltage
M&E	Monitoring and Evaluation
MAS	Mini-Grid Acceleration Scheme
MDAs	Ministries Department and Agencies
MFA	Ministry of Foreign Affairs
MIS	Market Information Systems



MO	Market Operator
MPC	Monetary Policy Committee
MRF	Modular Refinery Funding
MRO	Maintenance, Repair, Overhaul
MSME	Micro, Small and Medium Enterprises
MTT	Mass Transit Train
MV	Medium voltage
NACTEST	National Counter-Terrorism Strategy
NAERLS	National Agricultural Extension and Research Liaison Service
NAF	Nigerian Armed Forces
NAFDAC	National Agency for Food and Drug Administration and Control
NAICOM	National Insurance Commission
NAPTIP	National Agency for the Prohibition of Trafficking in Persons
NASSP	National Social Safety Net Program
NBET	Nigeria Bulk Electricity Trading
NBFIs	Non-Bank Financial Institutions
NBS	National Bureau of Statistics
NBTE	National Board for Technical Education
NDPR	Niger Delta Petroleum Resources
NDR	Nigeria Development Report
NEDC	North East Development Commission
NEDI	Nigeria's Economic Diplomacy Initiative
NEET	Not in Education, Employment, or Training
NEMA	National Emergency Management Agency
NEP	Nigeria Electrification Project
NEPA	National Electric Power Authority
NEPC	Nigerian Export Promotion Council
NERC	Nigerian Electricity Regulatory Commission
NESP	Nigerian Energy Support Programme
NHIS	National Health Insurance Scheme
NHP	National Housing Programme
NICTIB	National Information Communications Technology Infrastructure Backbone
NIDCOM	Nigerians in Diaspora Commission
NIG-Fund	Nigeria Investment and Growth Fund
NIIMP	National Integrated Infrastructure Master Plan
NIN	National Identification Number
NIPC	Nigerian Investment Promotion Commission
NIPP	National Integrated Power Project
NIRSAL	Nigeria Incentive-Based Risk Sharing System for Agricultural Lending
NIS	Nigerian Immigration Service





NLSS	Nigeria Living Standards Survey
NMRC	Nigeria Mortgage Refinancing Company
NNDP	Nigerian National Defence Policy
NOTAP	National Office for Technology Acquisition and Promotion
NOUN	National Open University of Nigeria
NPA	Nigerian Ports Authority
NPC	National Population Commission
NSC	National Steering Committee
NSDS	National Strategy for the Development of Statistics
NSQF	National Skills Qualifications Framework
NSS	National Security Strategy
NSTIR	National Science, Technology and Innovation Roadmap
NUC	National Universities Commission
NYCN	National Youth Council of Nigeria
OBC	Outline Business Case
ODA	Official Development Assistance
OGS	Order Generation Systems
OHCSF	Office of the Head of the Civil Service of the Federation
OPEC	Organization of the Petroleum Exporting Countries
OPEX	Operational Expenditure
OSGF	Office of the Secretary to the Government of the Federation
OSH	Occupational Health and Safety
OSSA-SDG	Office of the Senior Special Adviser to the President on Sustainable Development Goals
PAGMI	Presidential Artisanal Gold Mining Initiative
PEBEC	Presidential Enabling Business Environment Council
PenCom	Pension Commission
PHCN	Power Holding Company of Nigeria
PHCs	Primary Healthcare Centres
PIA	Petroleum Industry Act
PIB	Petroleum Industry Bill
PIFB	Petroleum Industry Fiscal Bill
PIGB	Petroleum Industry Governance Bill
PIU	Plan Implementation unit
PMIs	Primary Mortgage Institutions
PMS	Performance Management Systems
PPP	Public-Private Partnerships
PSC	Passenger Service Charge
PTFP	Presidential Task Force on Power





PV	Photo-Voltaic
R & D	Research and Development
RBDAs	River Basin Development Authorities
REA	Rural Electrification Agency
REF	Rural Electrification Fund
RFP	Request for Proposal
RFQ	Request for Quotation
RIDRITCS	Road Infrastructure Development and Refurbishment Investment Tax Credit
RIFU	Regional Intelligence Fusion Unit
RMRDC	Raw Materials Research and Development Council
SDGs	Sustainable Development Goals
SDPs	State Development Plans
SEC	Securities and Exchange Commission
SMEDAN	Small and Medium Enterprises Development Agency of Nigeria
SO	System Operator
SON	Standards Organisation of Nigeria
SRGIs	Strategic Revenue Growth Initiatives
SSDS	State Strategy for the Development of Statistics
SSMP	States Statistical Master Plans
STEM	Science, Technology, Engineering, and Mathematics
STI	Science, Technology and Innovation
STRT	Senior Technical Review Team
SUBEB	State Universal Basic Education Board
TCN	Transmission Company of Nigeria
TSA	Treasury Single Account
TSCF	Trillion Standard Cubic Feet
TSP	Transmission Service Provider
TTPs	Truck Transit Parks
TVET	Technical and Vocational Education and Training
TWGs	Technical Working Groups
UBEC	Universal Basic Education Commission UHC Universal Health Coverage
URDB	Urban and Regional Development Boards US United States
VAT	Value Added Tax
VP	Vice President
WASH	Water, Sanitation and Hygiene
WB	World Bank



Executive Summary

Nigeria, Africa's largest economy has an infrastructure deficit in critical areas such as Agriculture, Education, Power, Health and Transport. The nation faces considerable challenges with a significant infrastructure gap which has held back Nigeria from attaining her true economic potential. Private investments are widely accepted to be critical in closing this gap. Thus, Private, Public, Partnerships (PPPs) offer a viable pathway for private sector investment and engagement.

According to the National Integrated Infrastructure Master Plan (NIIMP, 2015), about \$3.1 trillion is required over a 30-year period to address Nigeria's infrastructure deficit. With some 48% of the project expenditure necessary to resolve the infrastructure deficit expected from private investment, the private sector is critical in achieving the aspiration set out in the NIIMP. The Federal Ministry of Finance, Budget and National Planning has estimated that the infrastructure gap the country faces requires capital investments conservatively in the range of \$100 to \$111 billion; and this does not include the subsequent maintenance and recurrent costs. Currently, Nigeria is only investing around 7 percent of GDP in infrastructure.

According to the World Bank (2016), the efforts of the Federal Government of Nigeria so far has facilitated the delivery of 55 PPP projects since 1990. However, there is a consensus on the need to improve the coordination of PPP resourcing and investment activities, harmonize the overlapping responsibilities of different Federal MDAs, and. Enhance. The PPP legal and regulatory framework as these place constraints on. The. effective delivery of PPP projects in Nigeria.

The Medium-Term National Development Plan 2021 to 2025, approved by the Federal Executive in 2021 requires a capital expenditure of NGN 348.1 trillion, with private sector provision of NGN 298.3 trillion. This makes the use of PPPs very critical for National Development.

From engagement with industry experts, amongst others, a lack of well-prepared bankable PPP projects emerged as one of the key themes of constraints. In order to address this constraint, and improve the development and delivery of bankable PPPs there is a need to identify priority projects, facilitate momentum and leverage the successes of these projects to signal a new approach to delivering PPPs in Nigeria.

To address this constraint, Carter Consulting Ltd has compiled a Public-Private Investment Catalogue & Development of Sector focused Roadmaps. This is as response need for government to prioritize capital projects that have the greatest potential impacts on its effort to diversity the economy, create jobs, improve the quality of lives for Nigerian's and broaden the tax base.

In some sectors, PPP units of respective MDAs were unable to gather critical project information from the various departments in the Ministries due to several issues including data hoarding, poor record keeping led lack of cooperation.



With regards to the development of sector-focused roadmaps, Carter Consultants have identified some priority projects across the critical sectors, however, there is a need to allocate resources to ensure inter-agency collaboration (including fast tracking legislative changes where required, and national and international trade show) required to ensure their success. Subsequently, the success of these projects should then be leveraged to signal to the investment community that Nigeria is open for business.





1. Introduction

Nigeria faces considerable challenges in closing its significant infrastructure gap. Its infrastructure gap remains a critical bottleneck that continues to undermine the country's economic potentials. Thus, different suggestions have been put forward as measures to spur improvement in the decrepit state of infrastructure.

There is no doubt that Nigeria's infrastructure gap is so glaring. Access to affordable and reliable infrastructure, including power, transportation, health, agriculture, communication and clean water is a herculean task. At this critical time that many nations' economies are reeling from the shocks of the COVID-19 pandemic and dwindling finances, a robust infrastructure development will not only lead to economic recovery but enable Nigeria to attain its much-anticipated economic potential.

Infrastructure has made a net contribution of around 1 percentage point to Nigeria's improved per capita growth performance in recent years, in spite of the fact that unreliable power supply held growth back. Raising the country's infrastructure endowment to that of the region's middle-income countries could boost annual growth by around 4 percentage points.

It is widely accepted that private investment will be critical in closing this gap, and Public-Private Partnerships (PPPs) offer a viable mechanism for private sector engagement and investment and significant efforts have been made in Nigeria to create an enabling environment for the conceptualization, regulation, and delivery of PPPs in critical infrastructure sectors such as Transport and Power.

About USD 3.1 trillion is required over a 30-year period to address Nigeria's infrastructure deficit (National Integrated Infrastructure Master Plan, 2015). With some 48% of the projected expenditure necessary to plug the infrastructure deficit expected from private investment, the private sector is critical in achieving the aspirations set out in the National Integrated Infrastructure Master Plan. However, more needs to be done to attract and sustain private sector interest and confidence in PPPs in Nigeria.

Currently, Nigeria is only investing around 7% of its GDP on infrastructure. To respond to the demand for great infrastructure improvements, the Federal Government of Nigeria introduced a National Public-Private Partnership Policy, approved by the Federal Executive Council in April 2009. The PPP Program is designed to tackle constraints due to Nigeria's weak infrastructure system. The PPP program will seek to foster and expand availability of private equity and commercial sources of credit to satisfy some of the infrastructure needs.

The primary purpose of this consultancy service is to ensure that the PPP program would be sustainable and achieve its purpose and the requisite knowledge and skill would be brought to bring about the Development of PPP Investment Catalogue and Development of Sector Focused Roadmaps.



1.1 Background

A range of competitiveness constraints weakens Nigeria's growth, productivity improvements, rate of formal job creation, and poverty reduction objectives. Key among these constraints is infrastructure. The Federal Ministry of Finance, Budget and National Planning has estimated that the infrastructure gap the country faces requires capital investments conservatively in the range of \$100 to \$111 billion; and this does not include the subsequent maintenance and recurrent costs. Currently, Nigeria is only investing around 7 percent of its GDP on infrastructure. To respond to the demand for great infrastructure improvements, the Federal Government of Nigeria introduced a National Public-Private Partnership Policy, approved by the Federal Executive Council in April 2009. This PPP Program is designed to tackle constraints due to Nigeria's weak infrastructure system. The PPP Program will seek to foster and expand the availability of private equity and commercial sources of credit to satisfy some of the infrastructure demands. As a result, it is expected that farm productivity and employment-generating growth will increase.

The Medium-Term National Development Plan 2021 to 2025, approved by the Federal Executive in 2021 requires a capital expenditure of NGN 348.1 trillion, with a private sector provision of NGN 298.3 trillion. This makes the use of PPPs very critical for National Development.

For the PPP program to be sustainable and achieve its purpose there is a need for available and requisite Public-Private Partnership capacity to be involved in advisory services in the Development of PPP Investment Catalogue and Development of Sector Focused Roadmaps.

1.2 About ICRC

The Infrastructure Concession Regulatory Commission (ICRC) was established by an act in 2005 to regulate Public-Private Partnership endeavors of the Federal Government aimed at addressing Nigeria's physical infrastructure deficit which hampers economic development.

The ICRC act provides for the participation of the private sector in the financing, construction, development, operation, and maintenance of the federal government infrastructure or development projects through concession or contractual agreements. Thus, the role of ICRC is to regulate, monitor, and supervise all those activities in such a way as to ensure value-for-money for Nigerians and, at the same time, deliver services faster, more efficiently and with a higher quality than has previously been done.

The Commission is also responsible for setting forth guide-lines to promote, facilitate and ensure the implementation of PPP projects in Nigeria to achieve significant superior infrastructure services that would unleash the economic potential of Nigeria.

The Governing Board of ICRC was inaugurated on 27 November 2008 with the former Head of State, Chief Ernest Shonekan, GCFR, as the pioneer Chairman and Engr. Mansur Ahmed as the Director-General/ Chief Executive Officer.

1.3 Mission

To provide an enabling environment and an effective framework for viable PPPs

1.4 Strategic Objective

To accelerate investment in national infrastructure through private sector funding by assisting the Federal Government of Nigeria and its Ministries, Department, and Agencies (MDAs) to implement and establish an effective PPP frame-work



1.5 Objectives of the ICRC

The main objectives of the ICRC are to:

- Provide regulatory guidance to MDAs in procuring and implementing PPP projects;
- Ensure that transparent, efficient, and equitable processes are developed in the selection, development, procurement, implementation, and monitoring of PPP projects;
- Ensure that the attractiveness of Nigeria's PPP projects pipeline is well appreciated at the national level amongst investors and by other relevant stakeholders;
- Develop policies and guidelines for PPP project delivery;

- Collaborate with State Governments to promote an orderly and harmonized framework for the development of critical infrastructure through PPP.

1.6 Statutory Mandate

The Commission is to:

- Take custody of every concession agreement made before and after the enactment of the ICRC Act and monitor compliance with the terms and conditions of such agreement by both the public and private partners.
- Ensure efficient execution of any concession agreement or contract entered into by the Government;
- Ensure compliance with provisions of the Act;
- Perform such other duties as may be directed by the president, from time to time, and as are necessary or expedient to ensure the efficient performance of the functions of the Commission under the Act. (s.20, ICRC Act, 2005)

1.7 Scope

The scope of the Federal Government's PPP program comes with the creation of newly-built infrastructure and the expansion to ensure and refurbishment of existing assets at the federal level in the area:

- Power Generation, Transmission and Distribution Networks;
- Roads & Bridges;
- Seaports and Airports
- Railways;
- Inland Container Depots and Logistics Hubs;
- Gas and Petroleum Distribution Infrastructure such as storage Depots and Distribution Pipelines;
- Water Supply, Treatment and Distribution systems;
- Solid Waste Management
- Educational Facilities (E.g., Schools, Universities);
- Urban Transportation System;
- Housing;
- Health Care Facilities; etc.

1.8 ICRC and State Governments

A number of state governments are considering using PPP to develop infrastructure. Although each state is responsible for its own laws and regulations governing PPP projects, many PPP projects within a state will be financed with the Federal Government's direct support or sovereign guarantee. In providing any such guarantees, the government, through the ICRC, will have regards to best practices as exemplified by its own PPP Policy and Guidelines.

2. PPP process in Nigeria

The PPP process will be as follows:

i. Project Development

- Identification of need;
- Its systematic appraisal of technical solutions to the identified need;
- Preparation of economic, social, and environmental cost benefit analysis and environment impact Assessment, if required;
- Value for money (VFM) and affordability testing of different procurement options;
- Preparation of financial analysis – the pre-feasibility study;
- Budget allocation within the National Development Plan and, subsequently, the medium term expenditure framework (MTEF);
- Approval of outline business case (OBC) prior to the commencement of procurement.

ii. Procurement

- Creation of a project team and management structure;
- Preparation of an Information Memorandum and bid documentation;
- Market consultation, if appropriate;
- A competitive and transparent procurement process, with a clear audit trail for the selection of bidders and the evaluation of bids;
- Approval of full business case (FBC) before the decision to award a contract

iii. Implementation

- Monitoring of design and construction, and subsequently operation and maintenance to ensure compliance with the required service standards;
- Monitoring of payments against services delivered and any contingent liabilities.

iv. Maturity

- Inspection and preparation for the handover of any public assets in accordance with the specified requirements, if appropriate;
- Analysis of future services delivery options and further procurement, if appropriate;
- Contract close and recording of lessons learned.

The Government will provide further guidance through ICRC on the effective management of each phase of a PPP project.

- a) Project development: guidance on options appraisal, business case analysis, the definition and scope of the requirement, and value for money and affordability assessment.



- b) Project procurement: guidance on creating structured and competitive procurement processes maintaining commercial confidentiality, allowing due diligence by the third-party investors, preparing a full business case;
- c) Project implementation: guidance on achieving contractual and financial close, contract, supervision and management, performance monitoring and change management.
- d) Contract compliance monitoring: guidance and procedures for the regular review of contractual obligations, tracking the performance of all parties to the contract, and resolution of any disputes;
- e) Project maturity: guidance on project close and handover of any public assets (if appropriate), reviews of future service needs, and delivery options analysis

A PPP over Federal Government Infrastructure would typically follow the steps below;

1. Project identification by Ministries, Departments and Agencies (MDA's)
2. MDA's should involve and engage with the Infrastructure Concession Regulatory Commission (ICRC) prior to commencing PPP to ensure viability and bankability of proposed projects.
3. MDA's should consult and engage with the Federal Ministry of Finance (FMoF) prior to commencing PPP projects, in order to minimize the risk and contingent liabilities arising from projects.
4. A **Transaction Adviser** (TA) would be engaged by the MDA through competitive bidding process required under the Public Procurement Act of 2007, to produce the report that would show the bankability of the project. This report is called an **Outline Business Case** (OBC).
5. The MDA would thereafter forward the OBC to the ICRC for review, Subject to assessment, ICRC would issue an OBC Certificate of Compliance to the MDA or decline issuance and advise the MDA accordingly.
6. The MDA would then submit the OBC along with ICRC OBC Certificate of Compliance to the Federal Executive Council (FEC) through the line minister for approval
7. If the project is approved by FEC, the MDA's TA would commence a procurement process leading to a competitive bidding process from which a preferred PPP Project Proponent (Investor) will emerge.
8. Negotiations would thereafter ensue, leading to the conclusion of a Full Business Case (FBC) document and submission of the FBC to ICRC for review. Subject to assessment, ICRC would issue an FBC Certificate of Compliance to the MDA or decline issuance and advise the MDA accordingly.
9. The MDA would again submit the FBC along with the ICRC Certificate of Compliance to FEC through the line minister, for Approval
10. If the FBC is approved by FEC, this would be followed by signing of a contract between the MDA and the preferred PPP Project Proponent (Investor). ICRC will thereafter take custody of the contract as required under the Section 20 of the ICRC Act.
11. Eventually, for the project to take off, the preferred PPP Project Proponent (Investor) must achieve Financial Close



12. The MDA is required under Section 12 of the Act to supervise the project diligently, On the other hand the ICRC and the MDA are required, under Section 10 of the Act, to conduct regular joint Inspections of the Project until the end of the contract.

3. PPP projects that achieved OBC, FBC, FEC approval Status

In this chapter, PPP projects are grouped into three categories depending on their current status:

1. Outline Business Case (OBC)
2. Full Business Case (FBC)
3. Federal Executive Council (FEC) Approval.

These are further elucidated below.

Outline Business Case (OBS)

The purpose of the Outline Business Case (OBC) is to seek approval from the government for the preferred project and procurement options and to obtain funding if the project is not financially free standing. It also contains justifications for the preferred project and procurement options. It provides information regarding the expected value for money of the preferred project and procurement options.

Full Business Case

Before awarding the contract to the preferred bidder, there is the need to seek approval from the government. A Full Business Case (FBC) is prepared for seeking approval prior to subsequent award of contract. The Full Business Case should:

- report on the conclusions of the Request for Proposal and set out the full scope and cost of the project;
- be a supporting document to a public sector client's submission once a preferred tenderer has been selected;
- include a qualitative assessment of the preferred bidder and a Full Public Sector Comparator (PSC) comparison against the preferred bid to conform that best value for money is achievable; and
- provide government with an indication of the public sector client's forward plan for proceeding with the project and finalizing a contract with the preferred tenderer.

Federal Executive Council (FEC) Approval

These are projects that have successfully progressed from OBC and FBC status and have now been approved by the Federal Government signifying the project can commence.

3.1 OBC projects

OUTLINE BUSINESS CASES		
MDA	PPP PROJECTS	Date
1 Federal Ministry of Power, Works & Housing (FMoPW&H)	Works & 2nd Niger Bridge	12 th Feb 2013
2 Federal Ministry of Power, Works & Housing (FMoPW&H)	Lagos-Ibadan Dual Carriageway	14 th Apr 2014
3 Federal Ministry of Water Resources (FMoWR)	Concession of the irrigation components of the Gurara 1 dam	24 th Oct 2014
4 Federal Ministry of Transportation (FMoT)	Ibom Deep Sea Port	8 th Oct 2014
5 Federal Ministry of Transportation (FMoT)	Dagbolu ICD	17 th Nov 2014
6 Federal Ministry of Information and Culture (FMOI&C)	Concession/ development of the Fallow Land in the National Theatre	10 th Mar 2015
7 Federal Ministry of Interior, (Police Affairs)	Setting up an electronic based national crime and criminal tracking stem for the Nigeria Police through PPP	22 nd May 2015
8 Federal Ministry of Defence (FMoD)	SOM for UN CoE by Min of Defense	7 th Jul 2015
9 Federal Ministry of Transportation (FMoT)	The Development of Deep-Sea Port in Badagry	29 th Dec 2015
10 Federal Ministry of Power, Works & Housing (FMoPW&H)	Ikere - Gorge Unsolicited PPP GMW Hydroelectric Power Project	11 th May 2016
11 Federal Ministry of Power, Works & Housing (FMoPW&H)	Omi - Kampe solicited PPP 2MW Hydroelectric Power Project	11 th May 2016
12 Federal Ministry of Power, Works & Housing (FMoPW&H)	Challawa solicited PPP IOMW Hydroelectric Power Project	11 th May 2016

13	Federal Ministry of Power, Works & Housing (FMoPW&H)	Balealori solicited PPP 3.2MW Hydroelectric Power Project	11 th May 2016
14	Federal Ministry of Power, Works & Housing (FMoPW&H)	Jibiya solicited PPP 4MW Hydroelectric Power Project	11 th May 2016
15	Federal Ministry of Power, Works & Housing (FMoPW&H)	Tiga solicited PPP 10MW Hydroelectric Power Project	11 th May 2016
16	Federal Ministry of Power, Works & Housing (FMoPW&H)	Zobe solicited PPP 300MW Hydroelectric Power Project	11 th May 2016
17	Federal Ministry of Power, Works & Housing (FMoPW&H)	Doma solicited PPP 10MW Hydroelectric Power Project	11 th May 2016
18	Federal Ministry of Power, Works & Housing (FMoPW&H)	Concession of Murtala Muhammed Airport (MMA) Apakun road	18 th Aug 2016
19	Federal Ministry of Water Resources (FMoWR)	Concession of the 30MWH Power components of the Gurara 1 Dam	25 th Oct 2016
20	Federal Ministry of Industry, Trade and Investments/Tafawa Balewa Square Management Board	Development of National Trade and International Business Center	25 th Oct 2016
21	Federal Ministry of Transportation (FMoT)	Kiri-Kiri Lighter Terminal I & II Project	28 th Oct 2016
22	Federal Ministry of Interior (FMoI)	National Public Security Communication System	31 st Oct 2016
23	Federal Ministry of Transportation (FMoT)/ National Inland Waterways Authority (NIWA)	Onitsha River port	31 st Oct 2016
24	Federal Ministry of Interior (FMoI)/ Nigerian Prison Service (NPS)	Expansion & operation of Nigerian Prison Service Shoe factory in Aba	30 th Dec 2016
25	Federal Ministry of Industry Trade and Investment/ National Automotive Design	Development of a World Class Training Centre of Excellence	10 th Jan 2017

and Development Council (NADDC)		
26	Federal Ministry of Transportation (FMoT)	Ibom Deep Sea Port (Certificate Revalidation) 14 th Feb 2017
27	Federal Ministry of Interior	Production of ECOWAS Biometric Identity Cards 15 th Feb 2017
28	Federal Ministry of Interior (FMoI)	Production of Emergency Passports 1 st Mar 2017
29	Federal Ministry of Power, Works & Housing (FoPW&H)	Oyan Dam 9MW Hydropower Plant (Ogun State) 8 th Mar 2017
30	Federal Ministry of Health (FMoH)	Warehouse in a Box Project (Abuja and Lagos) 10 th March 2017
31	Federal Ministry of Water Resources (FMoWR)	Owena Small hydropower Scheme. Ondo State 10 th March 2017
32	Federal Ministry of Transportation, Nigerian Railway Corporation (NRC)	Narrow Gauge Railway Concession (Eastern & Western Railway) Issued with the conditions below to be treated at FBC phase: 4 th April 2017
	a)	Environmental and social impact analysis.
	b)	Encroachments on many segments of the tracks by squatters etc and a decision on who is to bear responsibility for removing all such encumbrances.
	c)	Updating the data/ information contained in the harmonized OBC, which is mostly 2012 assumptions/ prices and this cannot assure meaningful investment decisions.
	d)	A holistic inspection / study of the rail network to determine the level of investment required.
	e)	How to treat labour issues, which is usually a huge concern in any brownfield concession.

	f) The level of government support, if any: All over the world. Rail PPPs invariably require significant government support for it to succeed.
33	Federal Ministry of Petroleum Resources Consultancy Services for the Nigerian International Oil & Gas summit 10 th Apr 2017
34	Federal Ministry of Interior (FMol)/Nigerian Immigration Service Implementation of an intelligent immigration and border management stem 17 th May 2017
35	Federal Ministry of Petroleum Resources/ Nigerian National Petroleum Corporation (NNPC) Proposed 40@ x 6 14Km Ajaokuta-Kaduna-Kano (AKK) Gas Pipeline and Stations Jul 2017
36	Federal Ministry of Defence Naval Dockyard 14 th July 2017
37	Federal Ministry of Agriculture and Rural Development (FMARD) Concession and leasing of Grain Storage Facilities (24 silos across the country) 11 th August 2017
38	Federal Ministry of Power, Works & Housing (Housing) Marina Quayside Strip Project 16 th August 2017
39	Federal Ministry of Power, Works & Housing (FMoPW&H) Transformer Repair Services 21 st August 2017
40	Federal Ministry of Power, Works & Housing (FMoPW&H) Lower Usuma Dam 17 th September 2017
41	National Open University, Abuja Development of Commercial Hub 30 th Sep 2017
42	National Commission for Museums and Monuments The Lease of Land at The National Museum Enugu 16 th Oct 2017
43	Federal Ministry of Transport/ Nigerian Shippers Council The Development of Inland Container Depot (ICD) in Dagbolu, Osun State (Certificate Revalidation) 8 th Nov 2017

44	Federal Ministry of Transport/ Shipping Council	Nigerian	The Development of Inland Container Depot (ICD) in Onitsha ICD Anambra State	8 th Nov 2017
45	Federal Ministry of Transport/ Shippers Council	Nigerian	The Development of Inland Container Depot (ICD) in Lolo ICD, Kebbi State	8 th Nov 2017
46	Federal Ministry of Defence		Rehabilitation of Defence Jetty at Marina, Lagos	8 th Nov 2017
47	Federal Ministry of Interior (FMol) / Nigerian Immigration Service (NIS)		Establishment of Nigerian passport application support centers in the US Canada UK China etc	11 th Jan 2018
48	Federal Ministry of Water Resources	Nigerian Immigration Service (NIS)	Development of 220MW River Mada Medium hydropower plant in Nasarawa State	23 rd Feb 2018
49	National Commission for Museums and Monuments		Development of Filling Station on Lease of Land at National Museum, Jos.	27 th Feb 2018
50	Federal Ministry of Power, Works & Housing (FMPW&H)		Development Of Abuja-Ibadan Expressway Project (Unsolicited proposal by TIB)	14 th Mar 2018
51	Federal Ministry of Education		University of Benin 15MW Solar Project (Unsolicited Proposal)	19 th Mar, 2018
52	Federal Ministry of Agriculture & Rural Development		Interim PPP Certificate for deployment of 10,000 tractors and other mechanized equipment	10 th May 2018
53	Federal Ministry of Transportation (Aviation) il		Establishment of a Maintenance, Repairs and Overhaul (MRO) Facility	21 st May 2018
54	Federal Ministry of Transportation (Aviation)		Establishment of an Aviation leasing Company (ALC)	21 st May 2018

55	Federal Housing Authority (FHA)	Development of Federal Housing Authority (FHA) Shopping Complex, Gwarimpa, Abuja	12 th Jun 2018
56	Federal Ministry of Finance	Development, Deployment and Management of Import Duty Exemption Certificate and Imported Vehicle Identification Number Registration	Conditional 12 th Jun, 2018
57	Federal Ministry of Transportation (Aviation)	Establishment of a National Carrier. (Certificate Revalidation)	19 th Nov 2021
58	Federal Ministry of Health	Development of Photovoltaic System for University of Benin Teaching Hospital	2 nd Aug 2018
59	Nigerian Shippers' Council	Concession of Truck Transit Park in Obollo-Afor Enugu State	16 th Aug 2018
60	Federal Ministry of Power, Works & Housing (FMPW&H)	40 MVA Kashimbila Dam Hydropower Station	15 th Oct 2018
61	Federal Ministry of Power, Works & Housing (FMPW&H)	Makurdi Hydropower Project	15 th Oct 2018
62	Federal Ministry of Trade, Industry & Investment	SMEDAN - Industrial Development Clusters (IDCs)	23 rd Oct 2018
63	Federal Ministry of Industry Trade and Investment	Development of Small & Medium Enterprise (SME) Portal Project	24 th Oct 2018
64	Office of Head of Civil Service of the Federation	Development of Ground floor Block A and Multi Level Car Parking lots of the Federal Secretariat complex phase II	24 th Oct 2018
65	Nigerian Shippers' Council	The Development of Ibadan Inland Dry Port, Oyo State	24 th Oct 2018
66	Nigerian Shippers' Council	Concession of Truck Transit Park, Lokoja	24 th Oct 2018

67	Federal Fire Service	Development of National Fire Data Repository Center	5 th Nov 2018
68	Niger Delta Development Commission	Niger Delta Broadband Development Initiative (NDBDI) for a Region-Wide High-Speed Next Generation Broadband Infrastructure.	10 th Jan 2019
69	Federal Ministry of Interior (FMol)/ Nigerian Police Service (NPS)	The Development of National Public Security Communication System (NPSCS) (Certificate Revalidation)	14 th Jan 2019
70	Federal Ministry of Communications/Nigeria Communications Commission (NCC)	International Gateway Implementation (IGW) Project	2 ^{1st} Jan 2019
71	Nigeria Police Force	Development of Senior Police officers' quarters at Ikeja, Lagos through PPP arrangement	21 st Jan 2019
72	Federal Ministry of Water Resources	136 MW Manya Hydropower Generation, Taraba State	18 th Mar 2019
73	Federal Ministry of Water Resources	182 MVV Bawaku Hydropower Generation, Benue State	18 th Mar 2019
74	Kaduna Polytechnic / Ministry of Education	Rehabilitation of student's hostel	25 th Apr 2019
75	Nigeria Air Force Institute of Technology (AFIT)	Construction of Students Hostel	13 th May 2019
76	Federal Ministry of Health	Rehabilitation, Standardization, Equipment Supply and Management of 22 Federal Teaching Hospitals in Nigeria	28 th May 2019
77	Ministry of Health	Upgrade of the 3rd Phase of Teaching Hospital Rehabilitation Project	16 th Aug 2019

78	National Veterinary Research Institute	Expression of Animal Vaccine Production through PPP	24 th Jan 2020
79	Nigeria Police Force	Deployment of Specialized Services Automation Project	11 th Feb 2020
80	Federal Ministry of Transportation	Development of Port Harcourt Railway Industrial Park	22 nd Jun 2020
81	Federal Ministry of Transportation	Development of Bonny Deep Sea Port	22 nd Jun 2020
82	Federal Ministry of Aviation / FAAN	Concession of Mallam Aminu Kano International Airport Terminal Building, Kano State	22 nd Jun 2020
83	Federal Ministry of Aviation / FAAN	Concession of Port Harcourt International Airport Terminal Building, Rivers State	22 nd Jun 2020
84	Federal Ministry of Aviation / FAAN	Concession of Nnamdi Azikiwe International Airport Terminal Building, Abuja, FCT	22 nd Jun 2020
85	Federal Ministry of Aviation / FAAN	Concession of Murtala Muhammed International Airport Terminal Building, Lagos State	22 nd Jun 2020
86	Federal College of Education, Abeokuta	Build, Operate and Transfer of Student Hostel	24 th Jul 2020
87	Federal Ministry of Health	Rehabilitation, Equipment & Supply Management of Federal Teaching Hospitals (Certificate Revalidation)	24 th Aug 2020
88	Federal Ministry of Commutation/University of Abuja	Construction of 2 Nos 400 Rooms Students Hostels at University of Abuja Through Public Private Partnership (PPP)	23 rd Sep 2020
89	Federal Ministry of Transportation (Aviation)	The Establishment of a National Carrier (Nigeria Air) (Certificate Revalidation)	28 th Sep 2020

90	Federal Ministry of Power/ Electrification Agency	Rural Power Off-Grid Rural Electrification (Certificate Revalidation)	7 th Oct 2020
91	Federal Ministry of Water Resources	136 MW Manya Hydropower Generation Facility, Taraba State and 182 MW Bawarku Hydropower Generation, Benue State (Certificate Revalidation)	26 th Oct 2020
92	Federal Ministry of Justice	Criminal Justice Management Information System (CJMIS)	4 th Nov 2020
93	Federal Ministry of Works and Housing/Council for the Regulation of Engineering in Nigeria	COREN Head Office Project	8 th Nov 2020
94	Ogun Osun River Basin Development Authority	K'MAOUN Complex in IJORA Lagos State	12 th Dec 2020
95	Federal Ministry of Transportation (Aviation)	The Establishment of a National Carrier (Nigeria Air) (Certificate Revalidation)	18 th Dec 2020
96	Federal Ministry of Works and Housing	Highway Development Management initiative (HDMI) Road projects across the country	12 21 st Dec 2020
97	National Inland Waterways Authority	Marina Land Development into a Port Terminal	29 th Dec 2020
98	Federal Ministry of Transportation	Revalidation of the Rehabilitation and expansion of Burutu Port	1 st Feb 2021
99	Federal Ministry of Transportation/ State Government	Enugu Revalidation of Obollo-Afor Truck Transit Park Project	15 th Feb 2021
100	Federal Capital Territory / Abuja Infrastructure Investment Center (AIIC)	Development of Jabi Lake Tourism & Recreation Development Project.	19 th Feb 2021
101	Federal Ministry of	The Operation of NIMASA Modular Floating Dry Dock	3 rd Mar 2021

	Transportation/NIMASA		
102	Federal Ministry of Finance Budget and National Planning	Concession of Expatriate Employment Levy (EEL) collection	19 th May 2021
103	Federal Fire Service/ Federal Ministry of Interior	Safety Systems Networking, Monitoring and Dispatcher real-time Integration System (ISSNMDI)	21 st Jun 2021
104	National Hajj Commission of Nigeria (NAHCON)	DEBOT for shopping complex	21 st June 2021
105	National Space Research & Development Agency (NASRDA)	Research and Development of Satellite Technology and Equipment for the Provision of cost-effective satellite broadband to rural Nigeria.	22 st June 2021
106	Nigerian Correctional Services (NCS)	The Resuscitation of the Neos Farm Center, Ozalla, Edo State	6th July 2021
107	National Space Research & Development Agency (NASRDA)	Concession of Planetarium and Museum The project seeks to equip, operate and maintain the planetarium and museum at Obasanjo Space Center Abuja.	13th July 2021
108	Federal Ministry of works & Housing	Federal Site and Service Housing Scheme AVU-Owerri Imo State	22th July 2021
109	Federal Ministry of Petroleum Resources/NNPC	Rehabilitation of NNPC Pipelines Network and Storage Facilities Under a BOT Model	22th July 2021
110	Nigerian Maritime Administration & Safety Agency (NIMASA)	Offshore waste Reception Facility (OWREF) Concession under a design , finance ,build, operate, maintain and transfer (DPBOMT) under a ppp arrangement.	3rd September, 2021
111	Nigerian Hajj Commission of Nigerian (NAHCON)	PPP Project with SW Global Limited -development of shopping complex in kano	6th September, 2021
112	Federal Ministry of Education/Federal University of Petroleum Resources, Effurun, Delta State	Establishment of a Bespoke food Court on Design ,Finance, Build ,Operate and Transfer (DPBOMT)	30th September, 2021

113	Nigeria Police Force	The Proposed redevelopment of the 42m2 Deputy Inspector General of police (DIG) Quarters situated at Plot 834, Cadastral Zone A06 Gana Street Maitama District Abuja FCT Through a Public - Private Partnership (PPP) arrangement.	15th October, 2021
114	Federal Ministry of Industry, Trade & Investment	Proposed concession of calabar and Kano Special Economic Zones (SEZs)	17th November, 2021
115	Federal Ministry of Works & Housing	The Concession of Central Workshop, Ijora, Lagos.	21 st Dec 2021
116	Federal Ministry of Transportation / Nigeria Shippers Council (NSC)	Concession of Tincan Island Truck Transit Park, Lagos State	21 st Jan 2022
117	National Commission for Museums and Monuments	Development of Filling Station on Lease of Land at National Museum, Jos.	28 th Feb 2022
118	Federal Ministry of Aviation	Aerotropolis (Airport City) Project	1 st Mar 2022
119	Nigeria Police Force	Redevelopment of Police property in Guzape into Hotel Conference Centre and Residential area	16 th Mar 2022
120	Nigeria Police Force	Redevelopment of Senior Police Officers' quarters in Ikeja Lagos (Revalidation)	22 nd Mar 2022
121	Federal Ministry of Health/ UCH Ibadan	Proposed renovation and upgrading of School of Nursing students' hostel in the hospital	22 nd Mar 2022

3.2 FBC projects

FULL BUSINESS CASES		
MDA	PPP	Date
1 Federal Ministry of Transportation (FMoT)	Onne Port IPP 144MW	26 th Sep 2012
2 Federal Ministry of Transportation (FMoT)	Lagos Port IPP 36MW	24 th Apr 2013
3 Federal Ministry of Transportation (FMoT)	Development of Phase 4B Port Facilities at Onne Oil and Gas Free-Zone	17 th May 2013
4 Federal Ministry of Transportation (FMoT)	Proposed Industrial Port Complex Modandola	26 th Aug 2013
5 Federal Ministry of Transportation (FMoT)	Construction of Berth 21 at Greenview Terminal Apapa	28 th Mar 2014
6 Debt Management Office (DMO)	DMO Twin Tower Building Project	23 rd Feb 2015
7 Federal Ministry of Power, Works & housing	Lagos-Ibadan Dual Carriageway	23 rd Jun 2015
8 Federal Ministry of Information & Culture (FM01&C)	Concession/ Development of the Fallow Land in the National Theatre	10 th Mar 2016.
9 Federal Ministry of Interior (FMoI) / Nigerian Police Service (NPS)	Provision of Contingent-Owned-Equipment (COE) for the Nigerian formed Police Unit in Peace Support Operations	30 th Dec 2016

10	Federal Ministry of Petroleum Resources	Consultancy Services for the Nigerian International Oil & Gas Summit	10 th Apr 2017
11	Federal Ministry of Information & Culture (FMoI&C)	Concession/ Development of the Fallow Land in the National Theatre (Certificate Revalidation)	18 th Apr 2017
12	Federal Ministry of Interior (Police)	Revalidation of OBC/FBC - Nigerian Police Force COE	20 th Jul 2017
13	Federal Ministry of Power, Works & Housing (Power)	Solar Power Generation Facilities at Power House, Maitama	27 th Feb 2018
14	Federal Ministry of Agriculture and Rural Development	Federal Coastal Fishery Terminal, Ebughu, Akwa Ibom State	28 th Feb 2018
15	Federal Ministry of Agriculture and Rural Development	Federal Coastal Fishery Terminal, Borokiri, Rivers State	28 th Feb 2018
16	Federal Ministry of Interior	Production of ECOWAS Biometric Identity Cards	24 th May 2018
17	Federal Ministry of Agriculture and Rural Development (FMARD)	Concession and Leasing of Grain Storage Facilities (20 Silos across the country)	12 th Jun 2018
18	Federal Ministry of Health	Warehouse in a Box	6 th Sep 2018
19	Federal Ministry of Defense	Rehabilitation of the Nigerian Naval Dockyard Lagos	11 th Sep 2018
20	Federal Radio Corporation of Nigeria	Development of 10 hectares of land into a mixed-use facility	24 th Oct 2018
21	Federal Ministry of Power, Works & Housing (Power)	Development of Hydroelectric power at existing Small & Medium dams across the Country	29 th Oct 2018
22	Federal Ministry of Transportation	(i) Development of Abuja-Warri Railway Line with Branch	27 th Nov 2018

	Line and Extensions from Jakura-Lokoja and AgbarhoWarri (ii) Warri New Sea Port	
23	Federal Ministry of Interior Production of Emergency Passports through PPP arrangement	25 th Jan 2019
24	Federal Ministry of Defense Establishment of Military & Paramilitary Clothing & Accessories Facto at DICON Kaduna State	1 st Feb 2019
25	Council for Regulation of Freight Forwarding in Nigeria (CRFFN) Design Build Operate and Transfer of an Enterprise Resource Planning Solution	4 th Mar 2019
26	Federal Ministry of Water Resources Concession of the Power Components of Gurara 1 30MW	18 th Mar 2019
27	Federal Ministry of Industry Trade and Investment Development of Small & Medium Enterprise (SME) Portal Project	26 th Apr 2019
28	Federal Ministry of Water Resources Gurara Facility Management	26 th Apr 2019
29	Federal Ministry of Transportation / Akwa Ibom State Government Ibom Deep Sea Port Project	14 th May 2019
30	Federal Ministry of Finance Development, Deployment, and Management of Automated Customs Gateway Portal for Import Duty Exemption Certificate	21 st May 2019
31	Nigeria Customs Service (NCS) Presidential Initiative on Custom Modernization "E- Customs Project"	22 nd May 2019
32	Federal Ministry of Transportation/ Nigerian Railway Corporation Design, Development, Deployment, and Management of a Secure Automated Fare Collection (AFC) Solution for the Nigerian Railway Corporation (NRC) Rail Network.	2 nd Sep 2019

33	Federal Ministry of Finance, Budget, and National Planning	Development, deployment, and management of Automated Customs Gateway Portal for Import Duty Exemption Certificate (IDEC) and Imported Vehicle identification Number Registration (VREG)	29 th Nov 2019
34	Federal Ministry of Transportation (FMoT)	Ibom Deep Sea Port (Certificate Revalidation)	12 th Feb 2020
35	Federal Ministry of Education (Kaduna Polytechnic)	The Renovation of Student's Hostel	12 th Feb 2020
36	Nigeria Correctional Service (NCS)	Rehabilitation, Expansion, and Operation of the Nigerian Correctional Service Shoe, Garment and Leather Factories	6 th May 20020
37	Federal Ministry of Transportation	Development of Port Harcourt Railway Industrial Park	24 th Aug 2020
38	Federal Ministry of Transportation	Development of Bonny Deep Sea Port	24 th Aug 2020
39	Ministry of Defence (MOD)	The Naval Ship Dockyard, Lagos (FBC Revalidation)	16 th Sep 2020
40	Federal Ministry of Transportation (FMoT)	Ibom Deep Sea Port Project (FBC Revalidation)	17 th Sep 2020
41	Federal Ministry of Power / Electrification Agency	Rural Solar Power Off-Grid Rural Electrification (OBC / FBC was Revalidated)	7 th Oct 2020
42	Nigeria Police Force	Deployment of Police Specialised Services Automation project	15 th Dec 2020
43	Ministry of Defence (MOD)	The Naval Ship Dockyard, Lagos (Certificate Revalidation)	14 th April, 2021
44	Federal Fire Service/ Federal Ministry of Interior	Development of National Fire Data Repository Centre (NFDR)	21 st June 2021
45	Federal Ministry of Agriculture and Rural Development	Federal Coastal Fishery Terminal, Ebughu, Akwa Ibom State (certificate revalidation)	27 th Sep 2021



46	National Hajj Commission of Nigeria (NAHCON)	Development of shopping complex at its landed property located at Hajj Complex, along Katsina Road, Kano State.	2 nd Nov 2021
47	Federal Ministry of Communications/ Nigeria Communications Commission (NCC)	Deployment of a Revenue Assurance System (RAS)	7 th Dec 2021
48	The Nigeria Police	Redevelopment of the Police DIG Quarters in Maitama	11 th March 2022





3.3 FEC PROJECTS

FEDERAL EXECUTIVE COUNCIL APPROVALS	
Project Name	Date
<p>1 <u>Provision of Engineering Infrastructure for Katampe District, FCT</u> Design, Finance, Build and Transfer of Engineering Infrastructure for Development of katampe Status: PPP Currently on hold</p>	<p>FEC Approval: May 2010 Duration: 8years</p>
<p>2 <u>Lekki Deep Sea Port</u> development and operations of a deep-water port in the Lagos free trade zone at Ijebu Lekki, Lagos State Status: PPP currently at implementation phase</p>	<p>Federal Ministry of Transportation/ Nigeria Ports Authority EEC Approval: April, 2011 Duration: 45 years</p>
<p>3 <u>Security, Monitoring and Enforcement Concession</u> NIMASA wishes to effectively enhancing the security of ships and ports, minimizing the incidents of piracy and armed robbery at sea, and other incidents of maritime security breaches within the Nigerian waters, and generally protect the Maritime domain in consonance with the International Maritime Organization (IMO) conventions. Status: Project on Hold</p>	<p>Nigerian Maritime Administration and Safety Agency 3rd April 2012 Duration: 10 years</p>



4	<p><u>Kainji Hydro Electric Power Plant</u> Concession of the Hydro power to improve national power generation. Status: Project at Implementation Phase</p>	BEE / Federal Ministry of Power	February, 2013 Duration: 30 years
5	<p><u>Shiroro Hydro Electric Power Plant:</u> Concession of the hydropower to improve national power generation Status: Project at Implementation Phase</p>	BPE / Federal Ministry of Power	February, 2013 Duration: 30 years
6	<p><u>Development of Phase 4b Port Facilities at Onne Oil and Gas Free Zone</u></p>	Federal Ministry of Transportation (FMoT)	17th May 2013
7	<p><u>Construction of Berth 21 at Greenview Terminal Apapa</u></p>	Federal Ministry of Transportation (FMoT)	28th March 2014
8	<p><u>Development of FESTAC Phase 2 Housing Estate, Lagos:</u> Concession for the Reclamation and Infrastructural Development of the Land Status: Yet to commence due to court cases with Amuwo Odofin Community Chiefs</p>	Federal Ministry of Lands, Housing Urban Development/ Federal Housing Authority	8th Sept 2014 Duration: 30 years
9	<p>Debt Management Office (DMO) Complex: DMO proposes to provide a modern office complex, involving the design, finance, build, operate, and maintain and transfer of the building; and receive rents and service charges derived from the lease of 15 floors of the first tower and all 20 floors of the second tower Status: Project yet to achieve Financial Close</p>	Debt Management Office	FEC Approval: 13th May 2015 Duration: 30 years

<p>10 <u>Trans-Nigeria Gas Pipeline: Nigerian Solicited Proposal:</u> The project involves the construction of a 614km gas pipeline from Ajaokuta to Kano (AKK) with off-take Gas Stations in Abuja, Kaduna and Kano.</p> <p>Status: Contracts for Lot 1 and Lot 3 were signed in April 2018 while that of Lot 2 was not executed. Lot 2 was shared to Lots 1 and 3, which became Segments 1 and 2. These are being negotiated by the EPC Contractors, the Chinese financial institutions, and the NNPC for financial close</p>	<p>Federal Ministry of Petroleum Nigeria National Petroleum Corporation (NNPC)</p> <p>FEC Approval: 13th Dec 2017</p>
<p>I1 <u>Warehouse in a Box – Abuja and Lagos:</u> The Project seeks to provide physical infrastructure insulated warehouse, made up of pre-engineered modular components (prefabricated insulated expanded polystyrene sandwiched panels) – as well as the fittings and operating components, including offices, furnishings, racking, kitting, security and office equipment.</p>	<p>Federal Ministry of Health</p> <p>FEC Approval: 28 Nov 2018 Duration: 5 years</p>
<p>12 <u>Roof Top Solar Powered Project, Power House:</u> Design, Build, Finance, Operate a 750kw Day Time and 75kw Night-Time Hybrid Solar Power Facility in a PPP arrangement at the Power House, Maitama,</p>	<p>Federal Ministry of Power, Works, and Housing (Power Sector)</p> <p>FEC Approval: 13th Sep 2018 Duration: 10 years</p>
<p>13 <u>Ado Ekiti, Ekiti:</u> Concession and Leasing of Grain Storage Facilities</p>	<p>Federal Ministry of Agriculture and Rural Development (FMARD)</p> <p>FEC Approval: 19th Sep 2018 Duration: 10 years</p>
<p>14 <u>Akure Ondo:</u> Concession and Leasing of Grain Storage Facilities</p>	<p>Federal Ministry of Agriculture and Rural Development (FMARD)</p> <p>FEC approval: 19th Sep 2018</p>

			Duration: 10 years
15	<u>Bauchi, Bauchi:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agriculture and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
16	<u>Bulasa Zamfara:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agriculture and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
17	<u>Ezillo, Ebonyi</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agriculture and Rural Development (FMARD) Federal	FEC Approval: 19 Sep 2018 Duration: 10 years
18	<u>Gaya, Kano:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agriculture and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
19	<u>Gombe, Gombe:</u> Concession and Leasing of Grain Storage Facilities Federal Ministry of Agricultural and Rural Development (FMARD)	Federal Ministry of Agriculture and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
20	<u>Ibadan, Oyo:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
21	<u>Igbariam, Anambra:</u> Concession and Leasing of Grain Storage Facilities.	Federal Ministry of Agricultural and Rural Development and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
22	<u>Ikenne, Ogun:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years

23	<u>Jahun, Jigawa:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
24	<u>Ios, Plateau:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
25	<u>Kaduna, Kaduna:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years
26	<u>Kwali, Abuja:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development (FMARD)	FEC Approval: 19th Sep 2018
27	<u>Lafiagi, Kwara:</u> Concession and Leasing grain Storage	Federal Ministry of Agricultural and Rural Development (FMARD)	FEC Approval: 19th Sep 2018
28	<u>Makurdi, Benue:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development (FMARD)	FEC Approval: 19th Sep 2018
29	<u>Minna, Niger:</u> Concession and Leasing of Grain Storage Facilities,	Federal Ministry of Agricultural and Rural Development (FMARD)	FEC Approval: 19th Sep 2018
30	<u>Ogoja, Cross River:</u> Concession and Leasing of Grain Storage Facilities,	Federal Ministry of Agricultural and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration : 10 years
31	<u>Sokoto, Sokoto:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development (FMARD)	FEC Approval: 19th Sep 2018
32	<u>Uyo, Akwa Ibom:</u> Concession and Leasing of Grain Storage Facilities	Federal Ministry of Agricultural and Rural Development (FMARD)	FEC Approval: 19th Sep 2018 Duration: 10 years



<p>33 <u>ECOWAS Biometric ID Cards System:</u> This project involves the adoption of smart card and biometric technology to secure the identification of documents as prerequisite for managing migration and to enhance regional security, which is the outcome of the deliberation of ECOWAS Heads of Governments in order to meet the challenges posed by migration.</p>	<p>Federal Ministry of Interior</p> <p>FEC Approval 28th Nov 2018</p>
<p>34 <u>Development of Hydroelectric power at existing 6 Small & Medium dams across the country:</u> Development of Hydroelectric power from existing 6 Small & Medium from dams across the Country Federal Executive Council (FEC) gave an approval on the 30th November 2016 for G dams. 7. Bakolori Dam, Zamfara State 8. Omi - Kampe Dam Kogi State 9. Ikere Gorge Dam, Oyo State (swiss challenge) 10. Jibiya Dam, Katsina State 11. Zobe Dam, Katsina</p>	<p>Federal Ministry of Power, Works and Housing (Power Sector)</p> <p>FEC approved (one approval for small Dams) Duration: 30 years March 27, 2018</p>



<p>35</p>	<p><u>Development of Abuja-Warri Railway line with Branch Line and Extensions from Jakura-Lokoja and Agbarho-Warri (ii) Warri New Sea Port</u></p> <p>The 2-projects are:</p> <p>i. Abuja-Baro-Itakpe- Ajaokuta-Warri Railway Line (269.121011) with branch and extension lines to Jakura-Lokoja(41 km) and Agbarho-Warri (5km)</p> <p>ii. Development of Warri new Seaport, Warri, Delta State. The preferred PPP project model is Design-Build-Operate and Transfer (DBOT) designed to promote passenger and freight services, promote regional infrastructure development, preserve the life span of roads, encourage inter-model transport system, job creation and promote economic recovery and growth plans of the Federal Government, etc.</p>	<p>Federal Ministry of Transportation</p>	<p>FEC Approval 18th Nov, 2018</p>
<p>36</p>	<p><u>Concession of the Power Components of Gurara 1 30MW-Dam:</u></p> <p>This is for the O & M of the dam, as the FMoWR has completed the construction of this facility and its multi-purpose assets.</p>	<p>Federal Ministry of Water Resources</p>	<p>FEC Approval 19th May 2019</p>
<p>37</p>	<p><u>Development of Small & Medium Enterprise (SME) Portal Project:</u> A technology enabled platform project that will encourage more MSMFS to be attracted into the formal sector</p>	<p>Federal Ministry of Industry Trade and Investment</p>	<p>FEC Approval May 19, 2019</p>



<p>38 <u>Gurara Facility Management</u> : The project involves procurement of a Facility Manager to manage, operate and maintain all infrastructure facilities and services in Gurara dam.</p>	<p>Federal Ministry of Water Resources</p> <p>FEC Approval May 19, 2019</p>
<p>39 <u>Establishment of Military & Paramilitary Clothing & Accessories Factory at DICON, Kaduna State:</u> Establishment of selected weapons and military equipment assembly lines ii. Establishment of Mobile Solar Powered Generating set iii. Production of Ballistic Vests and Procurement of Raw Material;</p>	<p>Federal Ministry of Defence</p> <p>FEC Approval 12th July, 2019</p>
<p>40 <u>Development, Deployment and management of Automated Customs Gateway Portal for Import Duty Certificate (IDEC) and Imported Vehicle identification Number Reaction (Revalidated)</u> Development, deployment, and management of Automated Customs Gateway Portal for Import Duty Exemption Certificate (IDEC) and Imported Vehicle identification Number Registration (VREG)</p>	<p>Federal Ministry Finance, Budget, and National Planning</p> <p>FEC Approval: 30th 2019</p> <p>Period: 10 years</p>
<p>41 <u>Design, Development, Deployment and Management of a Secure Automated Fare Collection (AFC) Solution for the Nigerian Railway Corporation (NRC) Rail Network.</u></p>	<p>Federal Ministry Transportation/ Nigerian Railway Corporation</p> <p>FEC approved Compliance Certificate 29th Jan 2020</p> <p>period 10 years</p>



<p>42 <u>The Renovation of Students Hostels:</u> The proposed project is for the rehabilitation of student hostels within Kaduna Polytechnic premises. The hostels will be managed to ensure the highest standard of living conditions for the students.</p>	<p>Federal Ministry of Education (Kaduna Polytechnic)</p>	<p>FEC approval: 8th July 2020 Duration: 19 years</p>
<p>43 <u>Presidential Initiative on Custom Modernization "E-Customs Project"</u></p>	<p>Nigeria Customs Service (NCS)</p>	<p>20th Sep 2020</p>
<p>44 <u>Rehabilitation, Expansion and Operation of the Nigerian Correctional Service Shoe, Garment and Leather-Factories.</u> An unsolicited proposal for the Rehabilitation, Expansion and Operation of the Nigerian Prisons Service Shoe Factory (NPS SF) Aba, Abia State under Public Private Partnership between Erojim Investment limited (EIL) and the Nigeria prisons service.</p>	<p>Nigeria Correctional Service (NCS)</p>	<p>7th Oct 2020</p>
<p>45 <u>Development of Port Harcourt Railway Industrial Park:</u> The FGN intends to develop a Railway Industrial Park in Ubima, Rivers State through PPP arrangements with the following facility components for commercial vehicles and rolling stock assembly, Oil and Gas materials supply Industrial Park, Textile Industrial Park, Light Industry Park for Fast Moving Commodities and Goods (FMCGs)</p>	<p>Federal Ministry of Transportation</p>	<p>7th Oct 2020</p>

46	<p>Development of Bonny Deep-Sea Port:</p> <p>The FGN intends to develop the Bonny Deep Water Port through PPP arrangements in order to improve transportation opportunities and boost economic activities along south-south, south east, north central and north east geo-political economic corridors and ease pressure on the western ports – Apapa and Tin Can Island which at the moment handles about 90% of cargo throughput in the country</p>	Federal Ministry of Transportation	7th Oct 2020
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<p>47 <u>Ibom Deep Sea Port (Solicited Project): The Ibom Deep Sea Port (IDSP)</u> project involves the development of a Greenfield Deepsea Port and accompanying Free Trade Zone (FTZ) in Akwa Ibom State in the South-South geopolitical zone of Nigeria. The proposed Port and FTZ are part of the proposed Ibom Industrial City initiative that will be established on a 14,400-hectare site donated by the Akwa Ibom State Government (AKSG) at no value.</p> <p>The IDSP project is intended to become a major national and regional economic gateway that will provide additional container handling capacity for the country. In addition to containers, the IDSP is expected to handle petroleum products (export and import), crude oil and natural gas (export), vehicles (import) and bulk trade in natural resources Akwa Ibom State</p>	<p>Federal Ministry of Transportation (FMoT)/ Akwa Ibom State Government (Import & Export)</p> <p>16th Dec 2020</p> <p><u>Deployment of Police Specialized Services Automation Project:</u> The project is the automation of police services to capture revenues accruing to the police through specialized services like VIP coverage etc, and remit the same to the force.</p> <p>Nigeria Police Force</p> <p>FEC approval on Wednesday 14th July 2021</p>
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<p>49 <u>The NAHCON</u> seeks to engage a private sector operator to DFBOT a building at its landed property located at Hajj Complex, along Katsina Road, Kano State. The plan is to build a 4blocks complex housing 376 units of shops, 8 portal steel blocks, a mosque, convenience and parking spaces</p>	<p>National Hajj Commission of Nigeria (NAHCON)</p>	<p>FEC approval 12th Dec 2021</p>
<p>50 Onitsha River Port project: This project will serve as a pilot scheme for the concession of other River ports under PPP arrangements namely: Onitsha, Lokoja, Baro and Oguta River Ports. Onitsha River Port located in Anambra State is being funded under the IDA Credit.</p>	<p>Federal Ministry of (FMoT)/National Inland Waterways Authority (NIWA)</p>	<p>FEC approval 2nd Feb 2022 Concession period 30 years</p>
<p>51 Federal Coastal Fishery Terminal, Ebughu, Akwa Ibom State</p>	<p>Federal Ministry of Agriculture and Rural Development</p>	<p>FEC approval 16th Feb 2022 Concession period 11years</p>

4. Public Private Partnership Investment Catalogue & Sector Focused Roadmap

There are a number attractive PPP investments in Nigeria. For example, the Nigeria power sector is very attractive due to the growth opportunities in the Nigerian electricity market where demand far outstrips current supply. The potential for strong economic growth is high with a population advantage of over 200 million.

In the Health sector, Nigeria loses over \$500m yearly to medical tourism abroad, capital flight per patient ranged between \$20,000 and \$40,000 per trip. Thus, investing in state-of-the-art hospital. facilities, which will be the first of its kind in Africa, will make Nigeria a medical tourists centre in Africa in terms of capacity and personnel to cater for.

Below is a catalogue of attractive PPP investment opportunities grouped by sectors as well as relevant ministries, departments and agencies (MDAs). It encompasses Agriculture; Aviation; Culture and Tourism; Education; Energy; Health; ICT; Communications; Industry; Ports; Power; Roads and Bridges; Security; Sports; Telecommunication; Transport; and Urban Development.

The estimated project cost as well as the current phase is also documented where available, however, in some sectors (such as Ministry of Agriculture and Rural Development, Federal Ministry of Water Resources etc.), PPP units of respective MDAs were unable to gather critical project information from the various departments of the ministries.



As part of its regulatory oversight, the Commission in April 2021 in Federal Republic of Nigeria Official Gazette No 58, Vol. 108 published 51 project eligible for PPP investment.

The list is as presented below:

**INFRASTRUCTURE CONCESSION REGULATORY COMMISSION (ICRC)
THE PRESIDENCY**
Commencement : 8th April, 2021

LIST OF ELIGIBLE PUBLIC PRIVATE PARTNERSHIP (PIPELINE) PROJECTS FOR 2021

S/N.	MDA	Project	Sector	Estimated Project Cost	Phase
1.	Federal Ministry of Aviation	<i>Concession of Mallam Aminu Kano International Airport, Kano</i> The FGN proposed to concession the Mallam Aminu Kano International Airport Terminal Building, Kano State as part of aviation sector reform programme.	Aviation	USD 35 Million	Procurement RFQ is about to be issued
2.	Federal Ministry of Aviation	<i>Concession of Port Harcourt International Airport</i> The FGN proposed to concession the Port Harcourt International Airport Terminal Building, Rivers State as part of aviation sector reform programme.	Aviation	USD 90 Million	Procurement RFQ is about to be issued
3.	Federal Ministry of Aviation	<i>Concession of Murtala Muhammed International Airport, Lagos</i> The FGN proposed to concession the Murtala Muhammed International Airport Terminal Building, Lagos State as part of aviation sector reform programme.	Aviation	USD 650 Million	Procurement RFQ is about to be issued
4.	Federal Ministry of Aviation	<i>Concession of Nnamdi Azikiwe International Airport, Abuja</i> The FGN proposed to concession the Nnamdi Azikiwe International Airport Terminal Building, Abuja-FCT as part of aviation sector reform programme.	Aviation	USD 250 Million	Procurement RFQ is about to be issued





5.	Federal Ministry of Aviation	<i>Development of a Maintenance, Repairs and Overhaul (MRO) Facility</i> The FGN intends to establish an MRO facility for aircraft maintenance, inspections and supply of parts to the aviation sector.	Aviation	USD 150 Million	Development RFQ is about to be issued
6.	Federal Ministry of Aviation	<i>Establishment of an Aviation Leasing Company (ALC)</i> The FGN intends to establish an ALC for the leasing of aircrafts to operators in the country and the continent as none exist in Africa at the moment.	Aviation	USD 10 Million	Development RFQ is about to be issued
7.	Federal Ministry of Aviation	<i>Establishment of a National Carrier</i> The FGN intends to establish a National Carrier for the country through a PPP arrangement. The national carrier will have a hub in a designated airport as one of the outcomes of the assignment from the TA.	Aviation	NGN 91,500,000,000	Procurement RFQ is about to be issued
8.	National Commission for Museums and Monuments/ Federal Ministry of Information and Culture	<i>Development of Recreational Park within the Museum premises, Enugu.</i> (Unsolicited Proposal): An unsolicited proposal submitted to the National Commission for Museums and Monuments to develop recreational park in Enugu, within the Museum premises.	Culture	NGN 750 Million	Development OBC Certificate of Compliance issued
9.	Federal Ministry of Education / Federal University Gusau (FUG)	<i>PPPs involving the following :</i> (i) Proposed construction of Students Hostel, 500-Units of Staff Housing, Roads and Drainages, Shopping Mall, Staff/Students Cafeteria, Biogas Electricity Power plant and Poultry Farm. (ii) On-line application System for e-registration platform, Computation /compilation of Students' results, e-Learning and web portal development.	Education	USD 89.593 Million	Development To resubmit OBC







14.	Federal Ministry of Water Resources	<i>Owena Multi-Purpose Dam water supply (Unsolicited Proposal)</i> The project will provide about 1.5kwh of electricity to the national grid.	Energy	NGN 872,035,000	To commence procurement
15.	Federal Ministry of Water Resources	<i>Development of 9MW Cyan Dam Unsolicited</i> This involves the Operations and Maintenance of 9MW hydroelectric power.	Energy	NGN 4,500,000,000	To commence swiss challenge procurement
16.	Federal Ministry of Water Resources	<i>Development of 220MW River Mada Medium hydropower plant in Nasarawa State</i> This involves the Operations and Maintenance of 220MW hydroelectric power.	Energy	NGN 123,200,000,000 (123.2 Billion)	To commence swiss challenge procurement
17.	Federal Ministry of Power	<i>Concession of 1.2MW Grid Connected PV Solar Power Plant</i> Concession of 1.2MW Grid Connected PV Solar Power Plant at Lower Usama Dam, Abuja under the Japanese Grant-In-Aid to the FGN	Energy	NGN 1,437,187,500	Development
18.	Federal Ministry of Education	<i>University of Benin 15MW Solar Project (Unsolicited Proposal)</i> The project is a 15MW PV Solar power to be sited on a 30Hectare parcel of land at the University of Benin Ugbowo Campus.	Energy	USD 30,000,000,000	Development Revised OBC awaited
19.	Federal Ministry of Power / Federal Ministry of Water Resources	<i>40 MW Kashimbila Dam Hydropower Station</i> Kashimbila Dam is a 32m high composite dam with a 40 MW hydropower station located on the Katsina-Ala River, Taraba State, a tributary of the Benue River, approximately 20 km downstream of the Nigeria-Cameroon border. It comprises a zoned rockfill embankment with a central mass gravity ogee spillway, an outlet works which consist of multi-level intakes and outlet structure.	Energy	NGN 7.26 Billion	To commence procurement







24.	Federal Ministry of Health (FMoH)	<i>Establishment of Anti-Snake Venom Production Facility in Nigeria through PPP</i> The Ministry seeks the Establishment of Anti-Snake Venom Production Facility through PPP.	Health	NGN 6,157,000,000 USD 13.1 Million	Development To resubmit OBC
25.	Federal Ministry of Health	<i>Radiotherapy and Oncology Centre and Operation of Oxygen Gas Plant at Aminu Kano Teaching Hospital, Kano</i> The management of Aminu Kano Teaching Hospital, Kano wrote to the Honourable Minister proposing the implementation of the following projects through PPP: Establishment of Radiotherapy/Oncology Centre and Operation of Oxygen Gas Plant.	Health	NGN 150.7 Million	Development To resubmit OBC
26.	Federal Ministry of Health	<i>Abuja Healthcare City project</i>	Health	USD 102 Million for phase 1	Development To resubmit OBC
27.	National Veterinary Research Institute/Federal Ministry of Health	<i>Vaccine Production Facility</i> National Veterinary Research Institute (NVRI) is desirous to commercialize vaccine production within the Institute.	Agric-Health		Development
28.	Federal Ministry of Health	<i>National Orthopaedic Hospital, Enugu</i>	Health	NGN 900,000,000,000.00	Development OBC Certificate withheld
29.	Federal Ministry of Health/ Usmanu Danfodio University, Sokoto	PPP Initiative on Pharmaceutical Products and Surgical Consumables and Diagnostic Laboratory Services, Usmanu Danfodio University Teaching Hospital, Sokoto	Health		Development To resubmit OBC



30.	Federal Ministry of Health	<p><i>Development of Advanced Surgeries Centres In Nigeria Government Hospitals</i></p> <p>The Federal Ministry of Health, submitted an unsolicited proposal developed by LAANJ International Ltd, requesting the Federal Government to allocate specific departments in three Nigerian Public hospitals, one each in Abuja, Jos and Port Harcourt, where they can bring in experts from India at intervals to perform advanced surgeries. The proposal aimed to be established as an Operation and Management (O & M) Public Private Partnership (PPP) model</p>	Health	NGN 200,000,000.0	Development To resubmit OBC
31.	Federal Ministry of Justice	<p><i>Criminal Justice Management Information System (CJMIS)</i></p> <p>The Federal Ministry of Justice (FMoJ) has received an Unsolicited Proposal from ECR Technology Services Limited (ECR) seeking to utilize the application of a Criminal Justice Management Information System (CJMIS) that will enable the achievement of an economically viable way of implementing the Criminal Justice Act (2015).</p>	ICT	NGN 5,619,542,516.82	To commence swiss challenge procurement
32.	National Communications Commission	<p><i>Deployment of a Revenue Assurance System (RMS)</i></p> <p>The procurement of Revenue Assurance (RAS) to combat revenue leakages amounting to N1 Trillion naira annually in the telecoms market generally.</p>	ICT/ Communications	NGN 12,889,090,32.99	Procurement
33.	Federal Ministry of Transportation / Nigeria Shippers Council (NSC)	<p><i>The Daghota Inland Container Depot (ICD) :</i></p> <p>(Solicited Proposal) The project concerns the development of a Greenfield ICD in Osun State, South-West Nigeria. The ICD is being developed to exploit the strategic advantages in Nigeria's huge export and import market by making the country a</p>	Ports	NGN 1,072,480,500	Procurement FRQ is about to be issued



		trans-shipment hub for the West African region. The ICD when developed would provide storage and cargo handling facilities for export and import of containerized cargos to and from the hinterland of Nigeria especially around the Southwest states of Ondo, Ekiti, Osun; Edo State and K-wara State.			
34.	Federal Ministry of Transportation/ Nigeria Shippers Council (NSC)	<i>Development of Inland Container Depot (ICD) in Onitsha, Anambra State:</i> This has a design that consists of an annual 5,000 TEUs capacity facility which can be expanded with increasing throughput.	Ports	NGN 920,000,000	Procurement RFQ is about to be issued
35.	Federal Ministry of Transportation/ Cross River State Government (CRSG)	<i>The Development of the Bakassi Deep Sea Port</i> The Cross River State Government intends to develop a sea port at Bakassi under a PPP arrangement, in pursuance of which it sought the collaboration of the Federal Government of Nigeria in accordance with existing legal framework for port development in implementing the proposal.	Ports Sector	USD 2 Billion	Procurement RFQ advertised
36.	Federal Ministry of Transportation / Nigeria Shippers Council (NSC)	<i>Development of Inland Container Depot (ICD) in Benin, Edo State</i> The Benin Dry Port is proposed to act as a port of destination for container cargoes waiting for further delivery instructions. It is also proposed to provide services for the unloading of full container loads and breaking them down into smaller lots per consignee. The primary objective of establishing the BENIN DRY PORT is to provide a one stop cargo reception and clearance facility to boost exports from and imports into Edo State particularly and Nigeria's South-South, South East and some States in the	Ports Sector	NGN 1.2 Billion	Development of Preparation of RFQ in progress





37.	Federal Ministry of Transportation/ Nigeria Shippers Council (NSC)	<p>Middle Belt regions in general. It is expected to provide proper handling and logistics services which emphasize promptness, dependability and cost effectiveness.</p> <p><i>Development of Truck Transit Park (TTP) in Obollo-Afor, Enugu State</i></p> <p>The NSC proposes to facilitate the development of TTPs through PPP with facilities for short-term breaks as well as long-term parking services where truck drivers can get fuel, food, restrooms, showers and basic supplies like oil and spare parts as well as servicing and repairs of haulage vehicles. The Truck Transit Parks will have the following facilities including but not limited to Gas Station, Hotel and Motel, Restaurants, Mechanic Workshop, Fire Station, Police Post, Automated Cargo Tracking System.</p>	Port Sector	NGN 1,247,068,226	Procurement Preparation of RFQ in progress
38.	Federal Ministry of Transportation/ Nigeria Shippers Council (NSC)	<p><i>Development of Truck Transit Park (TTP) in Lokoja, Kogi State</i></p> <p>The NSC proposes to facilitate the development of TTPs through PPP with facilities for short-term breaks and also long-term parking services where truck drivers can get fuel, food, restrooms, showers and basic supplies like oil and spare parts as well as servicing and repairs of haulage vehicles. The Truck Transit Parks will have the following facilities including but not limited to Gas Station, Hotel and Motel, Restaurants, Mechanic Workshop, Fire Station, Police Post, Automated Cargo Tracking System.</p>	Ports Sector	NGN 1.2 Billion	Procurement Preparation of RFQ in progress





39.	Federal Ministry of Transport/ Nigerian Ports Authority	<i>The Rehabilitation and Expansion of the Burutu Port</i> Burutu Port is located in Burutu Local Government Area of Delta State. The current Port is on a 40.716 Hectares of Land and was originally built as a logistic Port for the export of Solid minerals and Agricultural Produce as well as importation and transportation of foreign goods from Europe for onward movement to the hinterland River Ports via the inland waterways.	Port	NGN 10 Billion	Procurement of RFQ to commence under Swiss Challenge methodology
40.	Federal Ministry of Transportation (FMoT)/ National Inland Waterways Authority (NIWA)	<i>Re-development of NIWA Marina Land, Lagos State</i> The project involves the re-development of a narrow strip land measuring 3.9 hectares with plans to reclaim 39.2 hectares to a total of 41.1 hectares in Marina, Lagos; both the land and water areas are under the jurisdiction of the National Inland Waterways Authority (NIWA). The facility is currently being used for berthing and docking of passengers' boats and other vessel services referred to as "marina land".	Ports	NGN 1,056,480,000,000.0	Procurement of RFQ to commence under Swiss Challenge methodology
41.	Federal Ministry of Works & Housing (FMW&H)	Concession of 10 roads under the Highway Development & Management Initiative (HDMI) <ol style="list-style-type: none"> 1. Asaba-Agbor (Delta/Edo States) 2. Abuja-Lokoja (FCT/Kogi) 3. Kano-Katsina (Kano/Katsina) 4. Onitsha-Aba (Anambra/Abia) 5. Shagamu-Benin (Ogun/Edo) 6. Abuja-Akwanga (FCT/Nasarawa) 7a. Kano-Shuuri [lot 1] (Kano State); 7b. Potiskum-Damaturu [lot 2] (Yobe State) 8. Lokoja-Auchi (Kogi/Edo) 9. Enugu-Port Harcourt (Enugu/Rivers) 	Roads and Bridges	NGN 1.3 Trillion	Procurement of RFQ Advert in print media (29th March, 2021)





42.	Nigeria Police Force	<p>10. Ilorin-Jebba (Kwara/Niger) 11. Lagos-Abeokuta (Lagos/Ogun) 12. Lagos-Badagry (Lagos)</p> <p>These routes have been selected for the 1st phase of the VAC.</p> <p>The routes have been further broken down into lots. This is to ease management and development, ensuring that the entire route is adequately accounted for.</p> <p>Certain criteria have been used to ensure that the most suitable 1st phase routes have been chosen.</p> <p><i>Development of Senior Police Officers Quarters at Ikeja, Lagos through PPP arrangement</i></p> <p>The redevelopment of 6.750 hectare of land at Ikeja into senior police officer's housing units using 2.1 hectares of the land and use of 4.65 hectares for the development of 130 four-bedroom duplex housing units.</p>	Security	NGN 6,415,500,000.0	Procurement
43.	Federal Ministry of Youth and Sports	<p><i>PPPs Involving the following:</i></p> <p>(i) Upgrading/rebuilding of National Stadium, Lagos (ii) Completion of Athletes' hostel, Abuja</p>	Sports		Development To submit OBC Procurement
44.	Federal Ministry of Trade and Investment/ Small and Medium Enterprises Development Agency of Nigeria (SMEDAN)	<p><i>Development of 23 Industrial Development Clusters (IDCs)</i></p> <p>The objective of the project is to redevelop 23 Industrial Development Centers (IDCs) into Industrial Clusters across Nigeria (in 6 geopolitical zones) using the PPP Model.</p>	Trade and Investment		Procurement





45.	Federal Ministry of Industry, Trade and Investments and Niger State	<i>Bahanna Transnational Border & Regional Market Project</i> Integration of informal trade with the formal sector, Elimination of smuggling, Revenue generation, Enhancement of bilateral integration and trade, Enhancement of security along the border are all aspects of this Transnational border project.	Industry, Trade and Investment	NGN48,013,853,422	Development To resubmit ODC
46.	Ogun Osun River Basin Development Authority	K'MAOUN Complex in IJORA Lagos State	Urban Development	NGN 657,800,000.0 (CAPEX)	Swiss challenge to procurement to commence
47.	Federal Ministry of Works & Housing and Council for the Regulation of Engineering in Nigeria(COREN)	<i>COREN Head Office Project</i> (Solicited Proposal): The proposal will involve the construction of COREN head office complex in Abuja using PPP procurement methodology.	Urban Development	NGN230 Billion (OPEX)	Procurement
48.	Federal Ministry of Works and Housing	<i>Marina Quayside Strip Project</i> The proposed project is a transformative urban/waterfront development project intended to be a tourism centre that will provide Hotels, Condominiums, Commercial Complexes, Water Sports, Restaurants, Art Galleries, Cinemas, Shops, Car Parks, Bus Transport Terminals, Museums, Offices, Residential buildings, Rented Houses, Theme parks, Parks, Port Authorities, Cruise Ship Facilities, Jetties, Boardwalks, Marinas, Aquaria, Sports Complexes, Casinos, Medical Facilities and Marine Transport.	Urban Development	USD 2.9 Billion	To commence procurement





49.	National Hajj Commission of Nigeria (NAHCON)	The NAHCON seek to engage a private sector operator to DFBOT a building at its landed property located at Hajj Complex, along Katsina Road, Kano State. The plan is to build a 4blocks complex housing 376 units of shops, 8 portal steel block, a mosque, convenience and parking spaces.	Urban Development	NGN286 Million	Development To resubmit OBC
50.	Nigerian Communications Commission	<i>Revenue Assurance System</i> A Revenue Assurance Solution, software designed to ensure efficient collection of revenues and taxes to government.	Telecommunications	N12.9 Billion	Procurement (Negotiations with with PPP Partner ongoing).
51.	Abuja Infrastructure Investment Centre (AIICY) Federal Capital Territory Administration (FCTA)	<i>Jabi Lake Tourism and Development Project</i> The Jabi Lake Tourism and Recreation development project is being designed to transform the man-made lake in the Jabi District of Abuja into a tourist destination.	Urban Infrastructure (Tourism and Hospitality)	\$21 Million	Procurement (Swiss Challenge Methodology) —Issuance of Request for Qualification.

J. A. MICKELI, OJIHANI
 Ag. Director-General
 Infrastructure Concession Regulatory Commission



5. Conclusion

PPPs, backed by demonstrable political will, will enable the government to show its commitment towards job creation, economic diversification and sustainable inclusive economic growth, thus, have a critical role to play in delivering high priority projects

It is critical that leaders do not squander their political capital on too many projects at once. Instead, it makes sense to focus on a few significant projects and show results quickly. The final selected priority projects should be amongst the most viable, and represent candidate PPP projects with a transformative and enabling impact on trade, export and diversification.

For instance, the government can as a matter of priority, fast-track intermodal transport projects within lucrative trade corridors to create a spillover effect in investment and trade, improve export, agriculture, diversify the economy and impact the common man.

In identifying priority projects, government can be guided by the following factors amongst others:

- Projects should enable trade, investment and export;
- Projects should facilitate the diversification agenda of the government;
- Projects should offer a measurable short-term economic boost and long-term positive spillover effects;
- Projects should be inclusive, economically empower local communities and be geographically dispersed.

Once these projects are chosen, they should be followed by positive political activity and advocacy at the highest level of government in order to show the investment world the potential of PPPs in Nigeria, and open a floodgate of investment. This has to be supplemented with established enhancements to Nigeria's PPP policy and regulatory framework; developing an active community of PPP experts in Nigeria, as well as establishing a platform (preferably private sector led) for Public Private Dialogues in order to enhance the delivery of PPP projects in Nigeria.



Contact Details of MDAs

A prospective investor in these sectors may have to pass through the under-listed MDAs for various information, documentation; certification and/or licenses:

Federal Ministry of Water Resources

Contact Detail

Resources & Rural Development P.M.B. 159, Block 'A',
Old Secretariat Area I
Garki, Abuja
Tel: 09-2340206; 2342684; 2342376

Federal Ministry of Environment

Contact Detail

Federal Ministry of Environment Headquarter, Block C, Mabuchi,
FCT, Abuja, Nigeria
+234-09-5233611, +234-09-5233611

Nigerian National Petroleum Corporation (NNPC)

Contact Detail

Headquarters
NNPC Towers,
Herbert Macaulay Way, Central Business District, Abuja, Nigeria

Federal Ministry of Solid Minerals Development

Address: Plot 360, Adetokunbo Ademola Crescent
Wuse II, P.M.B.107
City: Abuja
Phone: +234 95239064 Email: info@mmsd.gov.ng
<http://www.mmsd.gov.ng>

Rural Electrification Agency (REA)

Contact Details

Rural Electrification Agency,
No. 22 Freetown Street, Wuse II, Abuja FCT
Email: info@rea.gov.ng Website: www.rea.gov.ng

Infrastructure Concession Regulatory Commission (ICRC)

Contact Details

Plot 1270 Ayangba Street Area 11,
Garki, Abuja
Tel: +234 9 460 4900
Email: infor@icrc.gov.ng

Transmission Company of Nigeria (TCN)

Transmission Company of Nigeria
Plot 441, Zambezi Crescent Abuja,





Website: www.tcnorg.com

Federal Ministry of Power, Works and Housing (FMPW&H)
Plot 14, Zambezi Crescent
Maitama, Abuja.

Federal Ministry of Transport (FMoT)
Bukar Dipcharima House,
Plot 1005, Central Business Districts,
FCT, Abuja,
Phone Number: +234 709 880 2952
Website: www.transportation.gov.ng

Federal Ministry of Health (FMoH)
Federal Secretariat Complex,
Phase III, Shehu Shagari Way,
Central Business District.
FCT, Abuja
Email: info@health.gov.ng

Federal Ministry of Agriculture & Rural Development (FMARD)
Kapital Road, Area 11, Abuja
Phone number: +234-(803)-000000;
Email: info@fmard.gov.ng

